

# Attachment 1: Draft Strategic Risk Profile

Risk No	Risk Title	Residual risk rating	Target
SR01	<b>Climate Change</b> Failing to effectively mitigate, respond to and prepare for the impacts of climate change will result in significant negative financial, social and environmental impacts on Council and our community	H16	H12
SR02	<b>Transport &amp; Parking</b> Failure to effectively manage the provision of transport and parking to meet the needs of our changing community (e.g. being slow to take advantage of changing technology - Evs)	M9	M6
SR03	<b>Population Growth</b> Failure to effectively manage population growth	M9	M6
SR04	<b>Demographic &amp; Economic conditions</b> Lack of State funding for social housing is impacting on Council's ability to meet community expectations on delivery of new housing through its IOBY affordable housing strategy / lack of housing linked to increased homelessness in CoPP	M9	M6
SR05	<b>Health, Safety &amp; Wellbeing</b> Failure to provide a safe workplace for all our staff, contractors and volunteers.	H12	M8
SR06	<b>Infrastructure &amp; Portfolio Health (formerly Asset Management )</b> Failure to maintain, renew, expand, dispose and acquire our assets in a timely and robust way, that considers service delivery needs and climate change	H12	M9
SR07	<b>Good Governance, Legal &amp; Policy Compliance</b> Failure to transparently govern and embrace good governance practices including managing our compliance with relevant legislative requirements	H12	M9

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Risk No	Risk Title	Residual risk rating	Target
SR08	<b>Fraud &amp; Corruption</b> Failure to prevent fraud & corruption risks	M9	L4
SR09	<b>Financial sustainability</b> Failure to maintain our long term financial sustainability	L4	L4
SR10	<b>Workforce Organisation Capability (formerly High Performance workforce)</b> Failure to attract and retain whole workforce	H15	M9
SR11	<b>Project management / delivery</b> Council does not deliver them successfully	M9	M6
SR12	<b>Contracts and procurement</b> (1) Procurement - unable to successfully procure value for money goods and services to assist in the delivery of council projects and services (2) Contract Management - failure to appropriately manage contracts	H16	M9
SR13	<b>Information technology systems</b> (1) Major Data Breach (2) Systems don't support workforce productivity	H12	M9
SR14	<b>Strategic Partnerships and Advocacy</b> Failure to form effective partnerships and advocate effectively for the needs of our community, meaning we will not deliver on many of Council's priorities.	H12	M9
SR15	<b>Business Continuity</b> Failure to plan adequately for the impacts of significant internal / external disruption to Council's normal operating environment (e.g. Pandemics)	M6	M6